

PART II –AUDITING A PURCHASE PRICE ALLOCATION



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INTRODUCTION



- Fair Value estimates differ from those for other accounting applications
- They are an “approximation of a monetary amount in the absence of a precise means of measurement”
- When market prices are not available management must apply a suitable methodology using assumptions that other participants in the same marketplace would make

INTRODUCTION



- This unique aspect is combined with a large number of accounting standards that require Fair Value
- The complexity of some of these measurements and their significance to Financial Statements requires specific auditing techniques
- These comments are based mainly on US practice but should be applicable elsewhere

INTRODUCTION



- With respect to a Fair Value estimate it is essential for the auditor to:
 - Obtain sufficient competent audit evidence to provide reasonable assurance that Fair Value measurements and disclosures conform to the relevant standards
 - Understand the processes for determining Fair Value and the applicable controls in sufficient detail to develop an effective audit procedures

INTRODUCTION



- Evaluate management's intent & ability to carry out specific courses of action relevant to the determination of Fair Value including
- presentations, disclosures and changes in Fair Values reported in the Financial Statements
- Confirm the methods of measurement are appropriate when there are no observable market prices and that they are applied consistently

INTRODUCTION



- The following items are particularly important:
 - Fair Value estimates are expressed as the value of a current transaction or financial statement item based on conditions prevalent at the measurement date
 - They incorporate judgments and significant assumptions by others, such as experts, engaged by the entity or the auditor

INTRODUCTION



- The availability of information or evidence may be limited and so its reliability
- The range of assets and liabilities for which fair value is being estimated
- The choice and sophistication of acceptable valuation techniques and models

INTRODUCTION



- The need for appropriate disclosures about measurement methods and uncertainties, especially when relevant markets are illiquid, otherwise limited or even do not exist

INTRODUCTION



- The nature and reliability of information available to management to support its fair value accounting estimate vary widely
- There are various degrees of uncertainty associated with these estimates
- Where markets are inactive, price information becomes unavailable

INTRODUCTION



- Estimates need to be made on the basis of other information, often using models
- Some incorporate inputs that are “unobservable”
- The degree of uncertainty increases as does the risks of material misstatement
- A routine valuation problem may become the source of a significant risk

INTRODUCTION



- Whether inputs are observable or not, preparers need evidence to support them
- Auditors need sufficient appropriate information
- Recognize that this may be different from what has previously been available
- Fair Values are commonly thought to relate primarily to financial assets and liabilities

INTRODUCTION



- However, as shown in Part 1, they are more widespread
- Fair value measurements of assets, liabilities and components of equity are required for both the initial recording of transactions, later changes & impairment testing

INTRODUCTION



- Financial instruments and other assets recorded at historical cost , but not required to be re-measured at fair value, may nevertheless require fair value consideration, depending on the financial reporting framework, for supplementary disclosure or for estimation of provisions or impairment losses

INTRODUCTION



- Changes in fair value measurements that occur over time may be treated in different ways under different financial reporting frameworks
- Some frameworks may require that changes be reflected directly in equity, while others have them reflected in income

INTRODUCTION



- An Auditor has an overarching requirement to obtain sufficient appropriate audit evidence to ensure that Fair Value measurements and disclosures are in accordance with the applicable financial reporting framework

INTRODUCTION



- The International Standards for Auditing (IAS) 545 is the principal guidance for Fair Value measurements
- Additional requirements relate to
 - Assessing the risks of material misstatement
 - Responding to assessed risks
 - Using the work of an expert

INTRODUCTION



- Consider whether to engage a specialist and use his work as evidential matter in performing tests to evaluate material financial statement assertions
- Determine that the audit committee is informed about the process used by management in formulating sensitive accounting estimates, including those for Fair Values and the basis for management's conclusions regarding their reasonableness

TESTING PROCESS



- Management is responsible for all the Fair Value measurements and disclosures
 - It should establish processes to determine appropriate Fair Values
 - Select suitable valuation methods
 - Identify and adequately support all significant assumptions

TESTING PROCESS



- Prepare any necessary reports
- Ensure that presentations and disclosures are in accordance with the relevant IFRS

TESTING PROCESS



- The Auditor's substantive examination of Fair Values should involve
 - (a) testing management's significant assumptions, the valuation model and the underlying data
 - (b) developing independent Fair Value estimates for corroborative purposes
 - (c) examining subsequent events or transactions that confirm or negate the estimates

TESTING PROCESS



- In step (a) the Auditor must determine whether
 - Management's assumptions are reasonable and reflect, or at a minimum are not inconsistent with any available market information
 - The Fair Value measurements were established utilizing appropriate techniques, methods and models

TESTING PROCESS



- Management took into account all relevant information reasonably available at the time
- This process is required even when the actual Fair Value estimate is made by an outside Valuator
- The Auditor must satisfy himself as to the Valuator's qualifications
- Determine that he has the necessary skills and knowledge

TESTING PROCESS



- Fair Values for Financial Statements require skills not needed for other types of valuations
- Even though management may use a qualified and objective specialist, it is still wholly responsible for the Fair Value measurements
- After the Auditor is satisfied with the qualifications of the Valuator

NATURE OF WORK



- He needs to understand the nature of the work performed
- This will normally require him to
 - Understand its objective and scope
 - Determine that the Valuator understands the relevant definition of Fair Value and how it relates to various specific items

NATURE OF WORK



- Consider the methods and significant assumptions used for each asset, liability or contingency
- Look at the reliability of the sources of all non-client data

NATURE OF WORK



- Identify the data from the client so that it can be subjected to audit testing
- Compare the current methods and significant assumptions with those used in valuing its assets previously

NATURE OF WORK



- Evaluate any restrictions on the Valuator's access to necessary personnel, records or files
- Confirm the Valuator's understands that his Report(s) will be used to support the related assertions in the Financial Statements

NATURE OF WORK



- inquire as to the anticipated availability of the written Report(s)
- identify issues that might affect the timely recording and auditing of the Fair Values
- inform the Valuator of all the specific items needed to support the auditor's planned procedures
- Ensure they are included in the Reports

NATURE OF WORK



- The Valuator should make this task as easy as possible for the Auditor by fully documenting
 - Methodologies selected
 - Models chosen
 - Assumptions adopted
 - Data relied on in the Reports

CONFORMITY WITH IFRS



- The Auditor must ensure that the Fair Value measurements, presentations and disclosures are in conformity with the relevant IFRS based on
 - Understanding of their requirements
 - Knowledge of the businesses and the industries in which they operate

CONFORMITY WITH IFRS



- Results of audit procedures performed to test the Fair Values
- Application of other suitable audit procedures
- Have a level of knowledge of the entity's business to plan and perform an audit in accordance with auditing standards

KNOWLEDGE OF THE BUSINESS



- Sufficiently understand all events, transactions and practices that may have a significant effect on the Financial Statements
- Have a similar knowledge of events, transactions and practices affecting the Fair Values of any asset, liability or contingency

KNOWLEDGE OF THE BUSINESS



- This should include, for example
 - Types of products and services sold
 - Production, marketing, distribution and compensation methods

KNOWLEDGE OF THE BUSINESS



Trends affecting the industries

- economic conditions
- changes in technology
- government regulation
- competitive conditions
- current and potential competitors to the extent they effect the Fair Values of the assets or liabilities of the Financial Statements

KNOWLEDGE OF THE BUSINESS



- If he has not obtained this level of understanding in his normal work meet with
 - Chief Executive Officer
 - Chief Financial Officer

KNOWLEDGE OF THE BUSINESS



- Representatives of the Target and Acquirer's
 - Marketing
 - Business development
 - Production
 - Research & development
 - Technology department

KNOWLEDGE OF THE BUSINESS



- Obtain information about the following
 - Customers
 - Markets served by the entity and those it would like to serve
 - Competitive conditions
 - Regulatory requirements
 - Sensitivity to economic conditions

KNOWLEDGE OF THE BUSINESS



- Product or service line(s)
- Historical and existing product life cycles
- Changes in volumes and average selling prices over the life cycles
- Manufacturing capacities
- Distribution capabilities
- Management team

KNOWLEDGE OF THE BUSINESS



- Base (or core) technologies
- Future products and their dependence on base (or core) technologies
- Technology development including research & development capabilities

INTANGIBLE ASSETS



- The Reports should describe the processes used to identify all intangible assets, acquired or internally generated
- The Auditor, based on his knowledge of the entities, the industry and the particular acquisition should consider whether there are other intangibles

INTANGIBLE ASSETS



- Review items in IFRS 3 with management and, if necessary, the Valuator to establish
 - Did any additional intangible assets exist at the acquisition date

PLANNING THE AUDIT



- When planning the engagement the Auditor will assess the risk of material misstatement from error or fraud

PLANNING THE AUDIT



- Risks of material misstatement of Fair Values of assets or liabilities depend on the reliability of management's processes
- These depend on the degree of uncertainty of the underlying projections of cash flows

PLANNING THE AUDIT



- These may be as a result of the following
 - length of the forecast period
 - number of significant and complex assumptions involved
 - degree of subjectivity associated with the assumptions and factors selected
 - uncertainty associated with the future occurrences or outcomes of events underlying the assumptions
 - lack of objective data

PLANNING THE AUDIT



- In obtaining an understanding of the entity's processes the Auditor should inquire about the
 - controls over the processes including underlying data
 - relationships between the individuals approving a Business Combination
 - expertise and experience of those responsible for determining the Fair Values

PLANNING THE AUDIT



- role that information technology plays in the valuation processes
- items requiring Fair Value measurements arising from routine and recurring events
- non-routine or unusual transactions
- extent the entity relies on outside specialists to provide Fair Values or supporting data

PLANNING THE AUDIT



- significant assumptions selected by management
- documentation supporting management's choices
- processes to develop and apply assumptions, including the extent to which market information was used

PLANNING THE AUDIT



- steps taken to monitor changes in the assumptions adopted
- integrity of change controls and security procedures for valuation models and information systems
- including approval processes
- controls over the consistency, timeliness and reliability of the data used

PLANNING THE AUDIT



- Reflecting on his understanding of the entity's reporting processes, the Auditor assesses any control risks by evaluating the reliability of internal controls in designing substantive tests
- The Auditor determines the nature, timing and extent of the necessary procedures
- The Valuator must be aware of an Auditor's "show me" attitude and have appropriate controls in place for all Financial Statement valuations

PLANNING THE AUDIT



- Estimating Fair Values often involves subjective judgments by both management and Valuators
- This may affect which controls are implemented
- It increases the possibility of management overriding them

TESTING UNDERLYING DATA



- The Valuator must be aware that meeting external future earnings expectations can give management incentives to misstate some Fair Values

TESTING UNDERLYING DATA



- When auditing Fair Values and a PPA, the Auditor will design and perform substantive procedures to establish
 - Every tangible and intangible asset acquired and liability assumed has been identified and a portion of the purchase price allocated to it
 - The valuation methods used are appropriate

TESTING UNDERLYING DATA



- To the extent possible, the Valuator should
 - prepare his file in sufficient detail to satisfy the auditors' requirements under the various applicable standards
 - document in the work papers the methods and assumptions selected and why each choice was made

SIGNIFICANT ASSUMPTIONS



- Management, with the assistance of the Valuator, is responsible for identifying the significant assumptions underlying the Fair Values
- Generally, significant assumptions are those that
 - materially affect conclusions
 - are by nature sensitive to variation or uncertainty in amount
 - susceptible to misapplication or bias

SIGNIFICANT ASSUMPTIONS



- Assumptions are an integral component of all valuation methods
- The Auditor will test the significant assumptions used to determine whether they are reasonable and are not inconsistent with market information

SIGNIFICANT ASSUMPTIONS



- The objective is not to obtain sufficient competent evidence to provide an opinion on the assumptions themselves
- but to evaluate them as supplying a reasonable basis for measuring Fair Values in the context of the Financial Statements as a whole

SIGNIFICANT ASSUMPTIONS



- The Auditor will consider the sensitivity of the Fair Values to changes in significant assumptions, including market conditions
- Management should identify particularly sensitive assumptions
- If management has not done so, the Auditor will likely employ sensitivity analyses or Monte Carlo simulations to identify such items

SIGNIFICANT ASSUMPTIONS



- In evaluating the reasonableness of the significant assumptions, the auditor will consider whether individually and, taken as whole, they are realistic and consistent with:
 - general economic conditions
 - outlook for specific industries
 - entity's existing and expected situations
 - available market information

SIGNIFICANT ASSUMPTIONS



- approved budgets and plans of the entity
- management's expectations as to the outcome of specific objectives and strategies
- assumptions made in prior periods, if appropriate
- past experience of, or previous conditions experienced by the entity
- assumptions used by management in other accounting estimates

SIGNIFICANT ASSUMPTIONS



- risks involved and their reflection in the related discount rates
- potential variability in the amount and timing of the cash flows
- appropriateness of the Valuation Model used

UNDERLYING DATA



- Finally the Auditor will consider whether
 - data on which the Fair Values are based is accurate, complete and relevant
 - whether the Fair Values obtained have been properly determined using such data and management's selected assumptions

UNDERLYING DATA



- Procedures and tests undertaken may include
 - verifying the sources of the data
 - mathematically confirming inputs
 - reviewing information for internal consistency
 - management's intent and ability to carry out specific courses of action

UNDERLYING DATA



- The nature, timing and extent of the Auditor's procedures depends upon the susceptibility to misstatement of a Fair Value measurement
- The Auditor uses the understandings discussed above to design and implement responses to the risks of material misstatement

INVESTMENTS



- Factors that may influence the Auditor's risk assessment re investments, include whether
- The entity has control procedures in place for making investment decisions, including whether these decisions are communicated with those charged with governance

INVESTMENTS



- He believes management has undertaken sufficient due diligence to evaluate the risks that may arise from any security before investing it
- Those responsible for making investment decisions have sufficient expertise

INVESTMENTS



- The entity has the ability to subsequently value the securities
- Confirmation that there is appropriate segregation of duties between those responsible for making investments and those involved in determining their value
- Management has a satisfactory track record in assessing the risks of particular investments

INVESTMENTS



- The reliability of audit evidence is influenced by its source and nature
- Management may use a broker's quote to support a Fair value
- A quote from the organization that initially sold the instrument, this evidence is less objective
- It may need to be supplemented from one or more other sources

INVESTMENTS



- Pricing services and brokers may use methods that are not known to management
- The Auditor may need to obtain an understanding of how such information was developed
- Based on private trades, results of a cash flow model and some combination of inputs

INVESTMENTS



- Such inquiry into the nature of a broker's quote is directed at its reliability and consistency with the objective of Fair Value
- Changes in markets may require changes in valuation methods
- Consistency is generally a desirable quality in financial information, but may be inappropriate if circumstances change

INVESTMENTS



- The introduction of an active market is a changed circumstance leading to a move from a cash flow valuation to a market price
- In the current environment such changes are in the opposite direction
- Even where models have been consistently used there is a need to examine the continuing appropriateness of analyses and assumptions

INVESTMENTS



- Consequently, the degree of consistency of valuation methods and the appropriateness of changes in assumptions require audit attention
- A change in valuation method does not alter the underlying measurement objective for Fair Value as defined in the financial reporting framework, to some ‘intrinsic’ or ‘fundamental’ value

INVESTMENTS



- ISA 500 provides guidance on
 - What constitutes audit evidence
 - The quantity and quality to be obtained
 - Audit procedures

CONCLUSION



- Evidence about assumptions and the validity of models is necessarily less reliable than prices taken from an active market
- It is necessary to look at more sources
- Accumulate sufficient appropriate audit evidence
- The quantity needed is affected by the greater risk, the more required